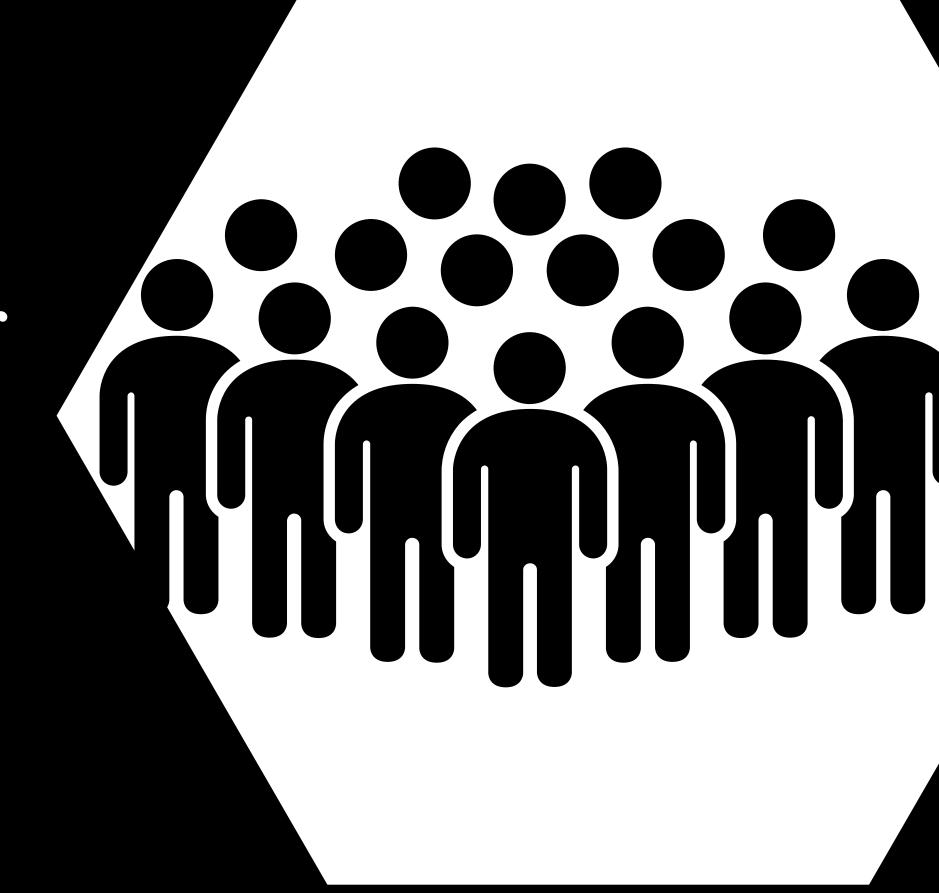




People are your biggest asset

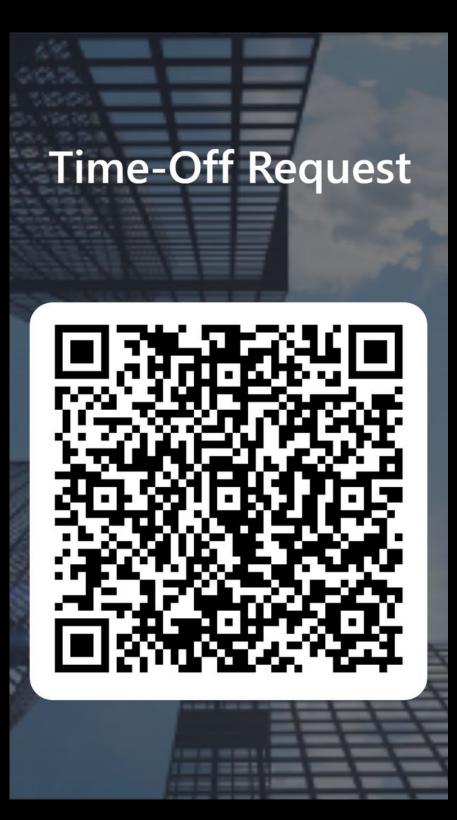


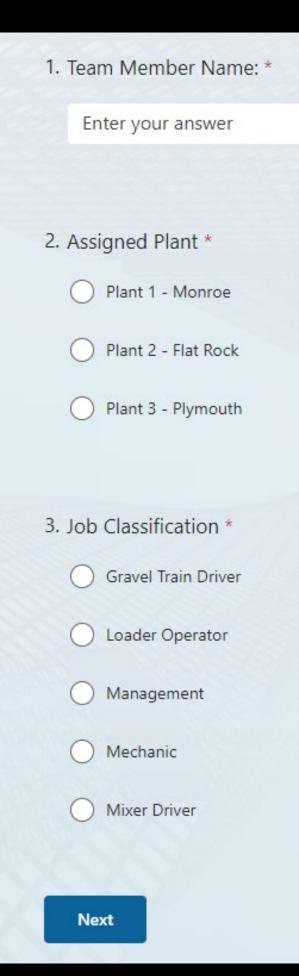
REMOVE OSTACLES FROM THE OPERATIONS TEAM

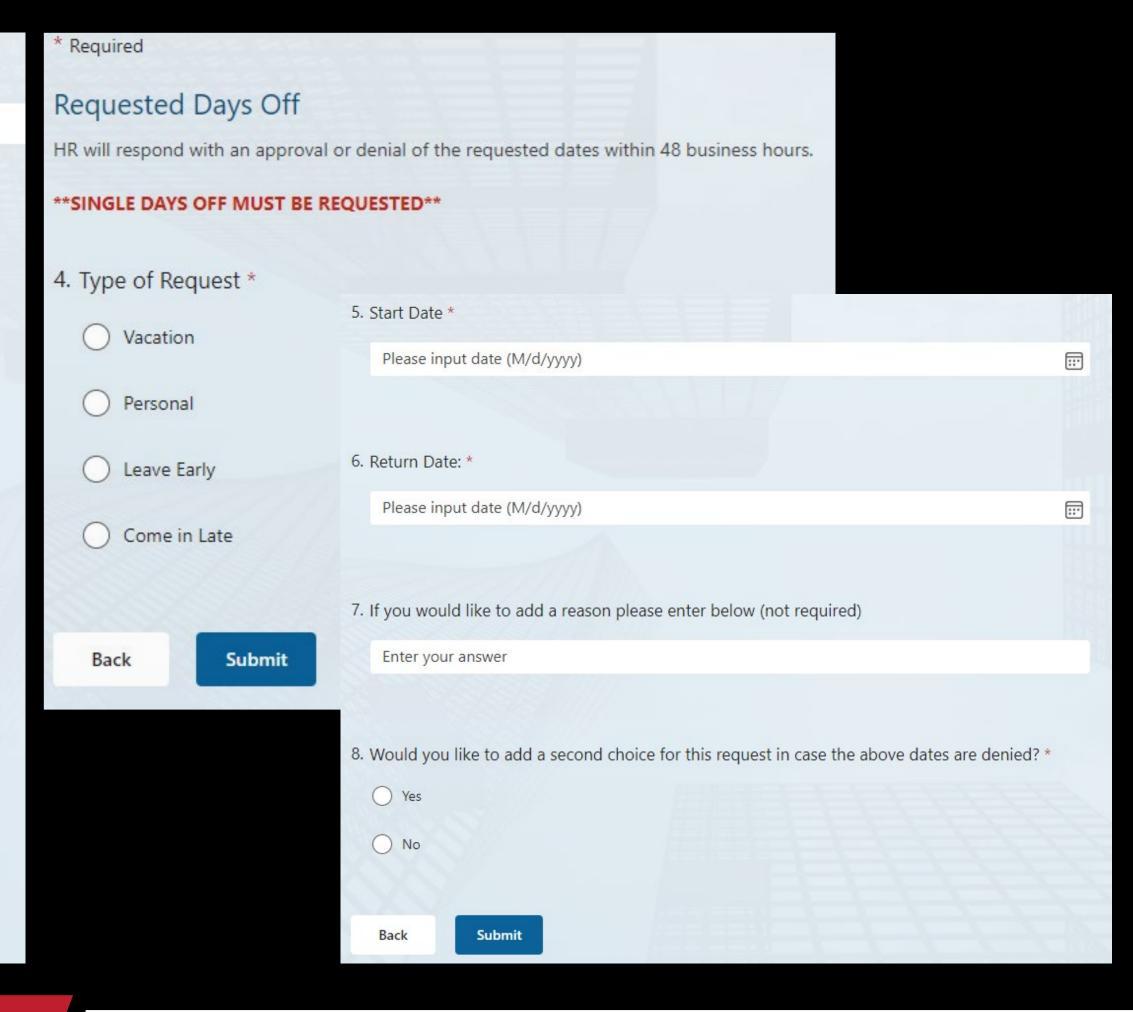








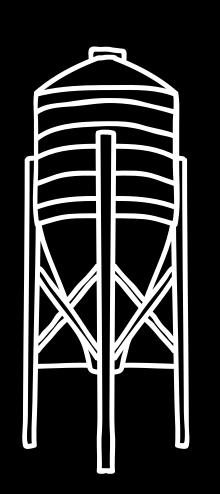


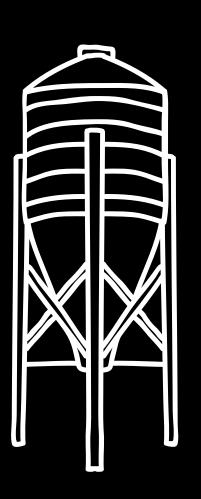


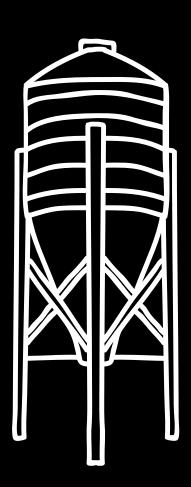


Align Culture at all three plants

Before the Culture Change









Issue No. 1

Messina Exclusive

May 2023

MESSINA TIMES

AS THE DRUM TURNS

WORDS OF WISDOM FROM BIG V!

Change. It's the one constant in life. Whether we like it or not nothing stays the same. The last 10 years have been full of changes. 2023 marks the 10 year anniversary of my fathers passing. And those of us that knew him probably all wonder the same thing some times. "What would Frank think about Messina Concrete Today?" My dad's focus was always on taking care of the client first. He would bend over backwards to make people happy. That attitude and his room filling generosity towards others made him who he was. Respected and loved by all. It over flowed into his business and helped put Messina on a path towards something great. Everyday I try to lead Messina in a direction he would approve of while recognizing that things change. My dad never wanted us to be the biggest. He wanted us to be the best. That was his goal. That is my goal. And that is one thing that will never change.



Safety First, Safety ALWAYS!
Please ensure you are
completing your
REQUIRED/MANDATORY

Vehicle Inspection Report at the beginning of each day! In the near future we will begin auditing the reports for compliance at each plant.

G. O. A. L. - GET OUT AND LOOK =

Increased Communication

Fam ily Safety Service Te a m w o r k

Driving Excellence with Brian

The key to any success starts with a strong
FOUNDATION! Each of you play a key role in our
success. Our culture here at Messina Concrete is based
on a series of philosophies that we'll call: Messina
Family Core Values (MFCV). The MFCVs are what we
live by and drive our decision-making at Messina
Concrete – they are the foundation of everything we do
and unite us around a culture of excellence.

#1 Safety First-Safety ALWAYS!!!

- G.O.A.L get out and Look
- · Be Situationally aware
- Knowing the Rules and regulations and following THEM!

#2 Service-Deliver the Best Service in the Industry

- Professional-Courteous Service
- · Be invested in the service you provide
- Every customer means 100% of our customers, and not some of the time. Amaze them <u>EVERY TIME</u>. No exceptions. No excuses!

#3 TEAMWORK-One TEAM across all Plants working together to create GREATNESS one yard at a time!

- Respectful Communication
- · Seeing the BIG PICTURE
- · Supporting each other

Every Team Member has the opportunity to choose greatness every day and realizes that their beliefs and values drive unified performance. YOU=the DIFFERENCE!!



Messina Exclusive Issue No. 2

May Operational Excellence

	May Top Yds	YTD Top Yds	Fiber Mesh	Top Driver Yds	
Monroe	#3	#3	1354.75	Chris Jarrait	
Flat Rock	#2	#2	1875.50	Dan Sachs	
Plymouth	#1	#1	2487.25	Mark Snell	

From our TEAM of Trains Fabrizio, Jason, Willie & Bill have hauled upwards of over 39,000 tons of sand and stone so far this year.

Thanks to all for making the magic happen. We couldn't do it without you!

*As of 5-31-2023



June Anniversary's

Mike Nolan - 26 years Russ Labo - 25 years Scott Baker - 15 years Terry Dyda - 12 years Laura Cohn - 6 years Tyler Morgan - 2 years Michael Moore - 1 year

June Birthday's Ryan Howard Jared McKeown Ross Jarrait* Vince Messina* Mark Meyeroff* Mickey Roussin **Aaron Smith** Tyler Carson



*JUNE 28TH... THE DAY OF LEGENDS

Big Jobs that need YOUR Continued Excellence

Flat Rock - We have resumed work at the Ford HUB Facility with Aristeo Contracting. The focal point will be a new central campus building which sits on the site of Ford's 66-year-old Product Development Center, located on the northwest corner of today's Research & Engineering Center. Future home to Ford's product development community.

Plymouth- Work on I 275 North Bound is well underway. We are partnering with GM and Sons and F and M Contracting to supply over 6000 CYDS of approaches, curbs, and gutter pan. All MDOT Hi Spec Concrete.

Monroe-Ford Insite on LaPlaisance Road- the footers with B and B and the curbs with Tre Torri are finishing up and we aim to start the floors in early June. B and B will be looking for over 1000 cyds a day 3-4 days a week. Buckle up.

We have a busy season ahead and cant thank you enough for your ongoing dedication and commitment to being the best in the business!





Celebrating our Employees

Messina Exclusive

Issue No. 6

September Operational Excellence

	Aug Top Yds	YTD Top Yds	Fiber Mesh YTD	Top Driver Yds
Monroe	#1	#1	3609.50	Marty Siffer
Flat Rock	#2	#3	4664.25	Joel Salinas
Plymouth	#3	#2	6672.50	Bill Evans



*As of 9-30-2023

Top yards by plant MTD are divided by number of drivers at that plant to determine average per driver

Your Team of Train Drivers



From Fabrizio - This is my 28th yr with Messina. I spent the first 10yrs in a mixer last 18yrs in a train. I've been Union steward last 14yrs and have been on the Executive board for the last 2. What I like the most about my job is the scheduled hours a life outside of work. Off the clock summer - good Bourbon and cigars fill in the gaps.

For you new guys - longer you stick around the more you become like family.



From Jason - being in the gravel train division has been a great fit for me. Hauling aggregate into each Messina plant lets me offer positive vibes to the drivers, mechanics, and dispatchers. With having a set schedule it allows me time to spend with my wife and kids. On its structured and allows us to have evenings and weekends I love to go for a hunting, Nascar, and yard work nice run, bike ride, or splash on the cars and boating take up most my paddle board with my family and friends.



From Willie - Vince is one of the best bosses I've ever had. Every day is a challenge safely and I love a good challenge. I love being around my grandkids and family, deer while putting a few cold ones



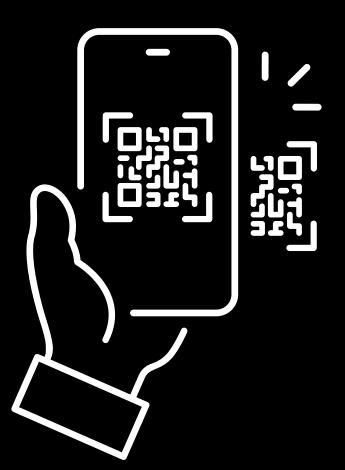
From Bill - Things I like about the job: consistent routine and the close bond I share with all of the train drivers. Things I like outside of work: spending time up north with family and

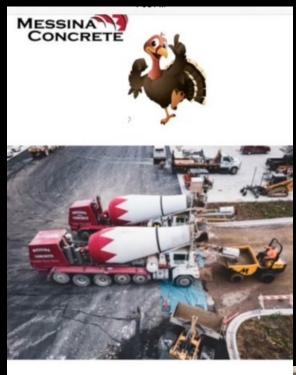
Fabrizio, Jason, Willie, & Bill had another great month of hauling sand and stone to each of our plants during this busy time. Not only does this team of trains drive upwards of 80k miles a year, you can also see them jumping in whenever they're needed. Whether that's in a mixer, the loader, a bulker, or just to help around the yard, they are always dependable.

We appreciate you all and we couldn't do it without you!

... BUT WE DIDNT STOP THERE

VIDEO MESSAGING FROM OUR LEADERSHIP TEAM









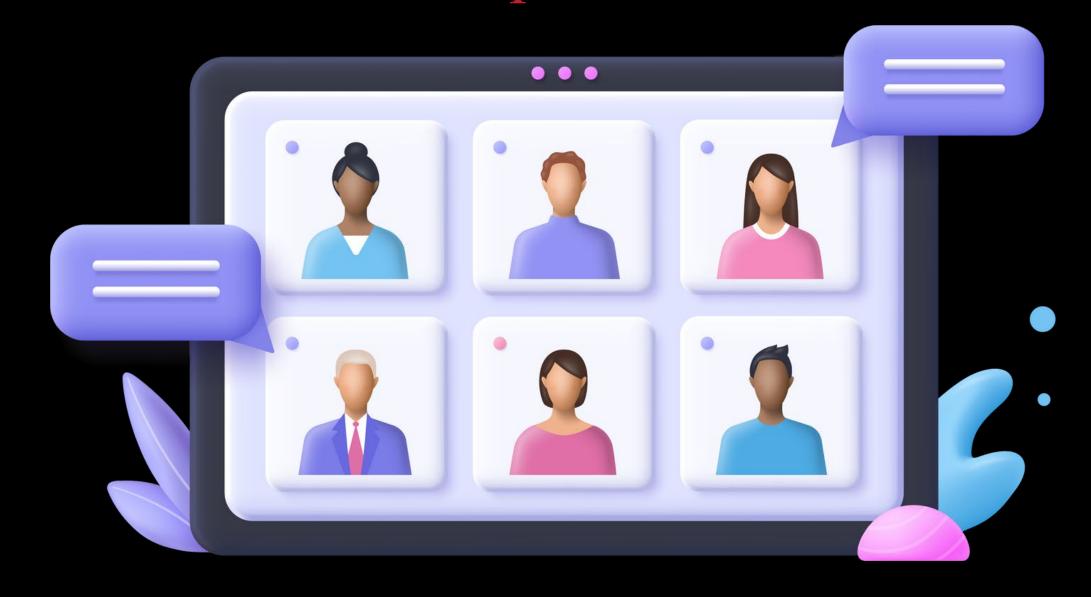








More Communication and Consistency Within Our Operations Team

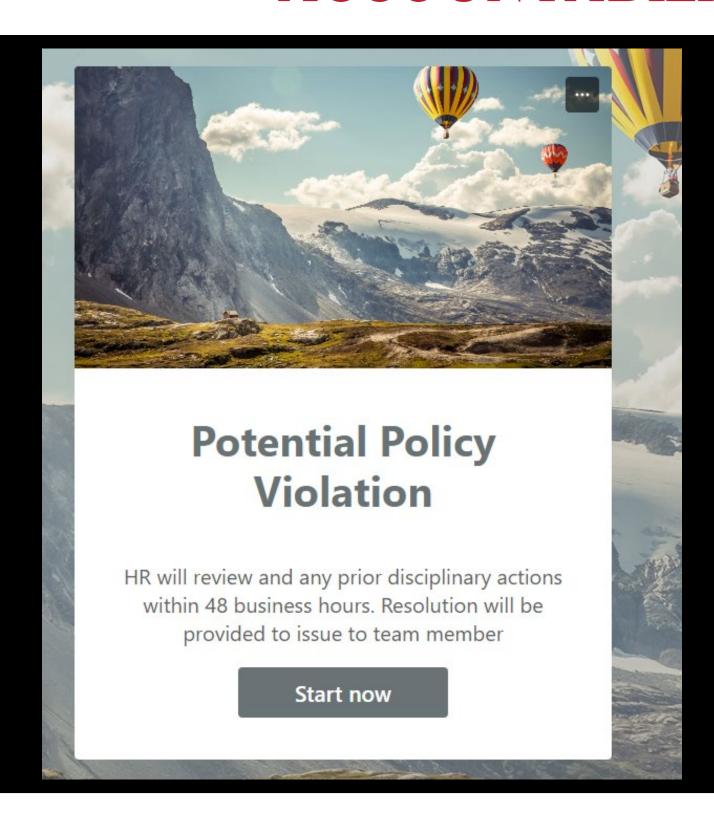








CONSISTANT EMPLOYEE ACCOUNTABILITY





Potential Policy Violation HR will review and any prior disciplinary actions within 48 business hours. Resolution will be provided to issue to team member Hi, Kristin. When you submit this form, the owner will see your name and email address. * Required 1. Date of Violation * Please input date (M/d/yyyy) 2. Employee Name * Enter your answer 3. Plant * Select your answer

CONSISTANT EMPLOYEE ACCOUNTABILITY

10	
	4. Suggested Course of Action *
	Select your answer
	Reprimand
	Suspension without pay
	Termination
	No Action

		AL A	
2.4	5. Violation *		
	Accident		
100	Equipment		3
1	Conduct		
ı	Driving Scheudle		
ı	Attendance		ı
8	Misc		
	6. Details of Event *		
	Enter your answer		
	7. Issued By: *		1 113
1	Select your answer	~	O 100 1



CONSISTANT EMPLOYEE ACCOUNTABILITY

Suggested Course of Action

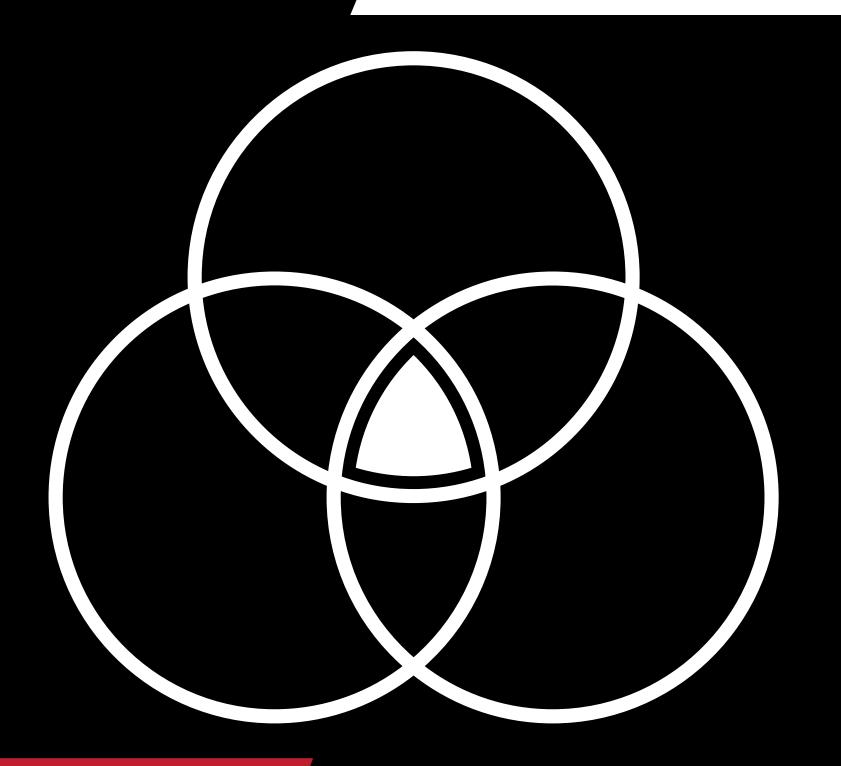
More Details

Reprimand 40
Suspension without pay 2
Termination 3
No Action 37





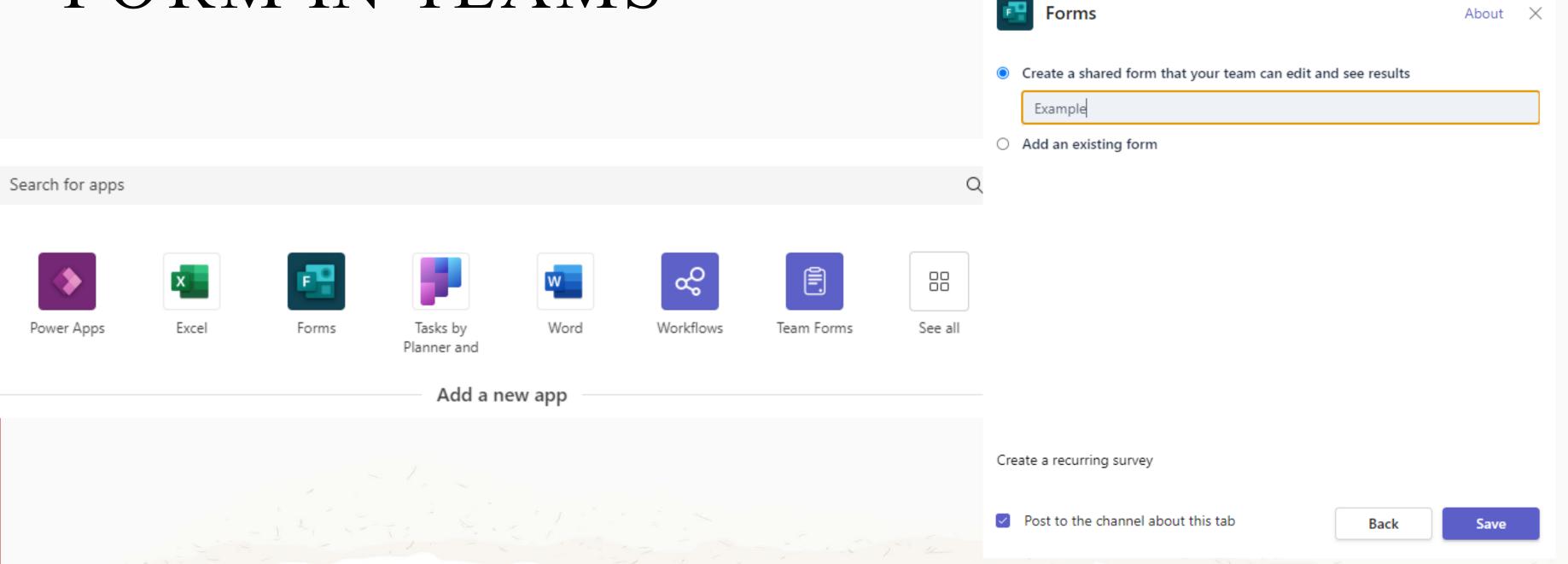
RESULTS







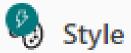
HOW TO MAKE A FORM IN TEAMS



HOW TO MAKE A

FORM IN TEAMS





Collect responses



Present

